

JAGUAR BATTALION MSL 401 SYLLABUS

FALL SEMESTER 2006

1. Course Description:

a. Scope: Military Science 401 Leadership and Management, is a study and application of leadership and management as pertains to planning, conducting, and evaluating training, preparing and staffing actions, and the supervision and inspection of tactical operations at the junior officer level. The course includes a leadership laboratory, FTXs, physical training, and chain of command responsibilities.

b. Hours: Tuesday and Thursday, 0930 – 1045 and 1530 – 1620 hours. Three credit hours are granted upon successful completion of this course. Leadership laboratory is a portion of the three credit hours. Labs are every Wednesday from 1415 to 1700 hours

c. Location: The ROTC Quad – Classroom 2.

d. Instructor: LTC Oakland McCulloch
(W) 460-6341 (H) 479-3277
Email: omcculloch@usouthal.edu

2. Attendance:

a. Attendance is mandatory. Class participation accounts for 10% of your overall grade. Reliability and punctuality are characteristics you must possess as a cadet and an Army officer. These characteristics contribute to your military bearing which is included in both your participation and leadership evaluations. Requests for excused absences will be considered on a case by case basis. Coordinate requests for excused absences with the instructor.

b. An unexcused absence from a scheduled exam period means a zero on the exam. Cadets excused from a scheduled exam will be allowed to make-up exam at a later date, but not later than five school days following their return to class.

c. Coordinate drill conflicts with Major Cynthia Bachus. She has been very successful in working with units to arrange for cadets to attend ROTC functions if there is a drill conflict. However, if Major Bachus can't work something out, go to drill.

3. Testing and grades:

a. Grades will be determined on a 100-point scale.

Grading Scale: A = 90 – 100
 B = 80 – 89
 C = 70 – 79
 D = 60 – 69
 F = 59 and below

Grade Point Distribution	
Mid Term Exam	10
Final Exam	20
Class Participation	10
Homework/ Quizzes	10
Cadet Presentation	20
PT/APFT	10
Leadership Book	10
Lab and Cadet Chain of Command	10
Total	100

4. Explanation of Graded Course Requirements:

a. Exams: Exams will be a combination of multiple choice, short answer, fill in the blank, and practical applications. Mid term exam questions will focus largely on knowledge with some practical application. Final exam questions will focus more on application of concepts.

b. Class Participation. Class participation includes active listening, thoughtful questions, attendance, note taking, having required materials, and intelligent and professional participation in the subject under discussion all while maintaining proper military bearing. Cadets will wear their uniforms in accordance with Army and Cadet Regulations. Cadets will wear their uniforms, to include Class As or Bs, at other times during the semester. Cadets will maintain US Army grooming standards when in uniform. Cadets we conduct themselves with appropriate military decorum and follow military customs and courtesies.

c. Homework/ Quizzes. Homework will be assigned most every class. Unless otherwise stated by the instructor it will be prepared in writing and turned in at the beginning of each class. Homework will be graded on correctness and professional presentation. Quizzes will be unannounced and cover previously taught material.

d. Cadet Presentations. Each cadet will give a 15 to 20 minute presentation on a topic approved by the instructor. The majority of presentations will support the Vicksburg Staff Ride requirement. Format will be PowerPoint slides. I will grade your communication skills and the content of presentation. Other presentation topics may include practical military lessons learned from the Vicksburg Campaign or another historical event, information brief on a topic of current concern to the military, doctrinal or tactical information, or a recommendation for how to improve some aspect of the USA ROTC program. Presentations which are an obvious cut and paste from another source with no METT-T improvements will receive an F. Lessons which include cadet presentations are shown on the schedule. Cadets will coordinate with me for a topic and date of presentation NLT 12 SEP. Failure to coordinate by that date results in loss of a letter grade for the presentation every two days until coordination is made.

e. PT/APFT. Cadets are required to attend the three regular weekly PT sessions. Every unexcused absence beyond one “freebee” will result in a loss of 1 point (out of 10) in the PT portion of your grade. Cadets will take an APFT and weigh-in each month.

Cadets who fail either the AFPT or the body fat percentage or fail to attend the events will attend special PT Monday and Wednesday in addition to the regular PT sessions. Cadets will take a final APFT at the end of the semester.

f. Lab and Cadet Chain of Command. Cadets will be evaluated on how well they perform during labs and in their chain of command position. During the OER Support Form and Junior Officer Development Support Form classes, cadets will fill out an OER Support Form and JODSF for their cadet chain of command position. I will write an OER on you at the end of the year. This form will be used to help assess cadet performance in his chain of command position. Cadets will prepare and turn in a graded continuity book for their chain of command position with their final exam.

g. Leadership Books: As future Army Officers it is essential that you organize your critical written and calendar materials in order to better manage your time and maximize your organizational skills. Each MS IV will be required to purchase a 2 inch 3- ring binder. At a minimum, you will be required to keep an updated calendar, a “platoon leader” management section, and multiple sections for course materials that you will receive and/or develop throughout the semester. On a recurring basis, I will collect you leader books and grade you on your ability to keep them updated. We will discuss this in detail throughout the semester.

h. Service to the Community: Part of being an officer is being a good citizen, getting involved in the local community and giving back to the people of this great nation. Every MS IV is required to perform a Service to the Community during each semester they are enrolled in the ROTC program.

5. Miscellaneous:

a. E-mail. You will maintain an email account and keep me notified of your address. This can either be the required AKO account or a personal account, but be advised that many personal accounts have mail box size limits that will preclude receipt of some messages. You will check their email daily for messages from me or your Cadet chain of command. You will send me a test email NLT 31 Aug from the account you will be using. After that time you will be responsible for all information sent by email. No matter what account you use you will be required to check your AKO and Black Board accounts on a daily basis.

b. Conduct in MSIV Class

If you arrive for class late you will stand in the doorway at the position of attention and knock twice. Upon being recognized by me, you will salute and say, “Sir, Cadet X reports late.”

You will silence all cell phones upon entering class.

You will have nothing on your table other than class materials.

When in uniform, you will comply with the grooming standards of AR 670-1. When not in uniform, you will dress in a manner appropriate for a future officer.

You can drink in the classroom, but not eat.

You will address officers as “Sir” or “Ma’am” and NCOs as “Sergeant.”

c. Counseling: You will be counseled in writing by me twice during the semester. You will schedule a time for this counseling with the battalion secretary. These counseling sessions counts toward the participation grade and is also the forum for feedback on overall class performance as well as specific performance on assignments such as the class presentation, leadership, and outside class activities. Beyond this required counseling, you are encouraged to see me any time you need assistance, advice, or counseling. My door is always open.

d. Academic Honesty. Academic honesty is fundamental to the activities and principles of a university and integrity is one of the Seven Army Values. All members of the academic community must be confident that each person’s work has been responsibly and honorably acquired, developed, and presented. Any effort to gain an advantage not given to all students is dishonest whether or not the effort is successful. The academic community regards academic dishonesty as an extremely serious matter, with serious consequences that range from probation to expulsion. Honesty and integrity are fundamental to military leadership. When in doubt about plagiarism, paraphrasing, quoting, or collaboration, consult the course instructor.

e. Internet Sources. Throughout the semester you will be required to refer to the following web sites:

CompanyCommand.com <http://www.companycommand.com/>

Platoon Leader.org <http://platoonleader.army.mil/>

Reimer Training and Doctrine Digital Library <http://www.train.army.mil/>

OAKLAND McCULLOCH
LTC, AR
Professor of Military Science

CLASS SCHEDULE

<u>DATE</u>	<u>CLASS</u>	<u>LESSON</u>
Sometime during the semester		Service to the Community*
AUG 22	1	1a) Staff Roles Orientation
AUG 24	2	1b) How to Conduct an AAR/LDAC AAR
AUG 29	3	2a) Using LDP
AUG 31	4	2b) Develop a PT Program
SEP 05	5	3a) METL Development
SEP 07	6	3a) METL Development
SEP 09		Staff Exercise – RANGER FTX
SEP 12	7	3b) How to Conduct a Training Meeting
SEP 14	8	4a) Risk Management
SEP 16		5K RUN–Dauphin Island – 0800hrs **
SEP 19	9	4b) MDMP
SEP 21	10	Staff Exercise – Operation Adaptive Leader
SEP 23		Volkslauf U.S. Navy Mud Run. Mississippi**
SEP 26	11	Staff Exercise - Operation Adaptive Thinking
SEP 28	12	7a) Effective Writing for Officers
SEP 29–OCT 01		BLACK CAT FTX (Pensacola, NAS, FL)
OCT 03	13	9a) Counseling I
OCT 05	14	9b) Counseling II
OCT 10	15	Mid Term Exam
OCT 12	16	10a) NCO Evaluation Report Counseling
OCT 17	17	Staff Exercise – Adaptive Strike
OCT 19	18	10b) NCO Evaluation Report Process
OCT 20-22		RANGER CHALLENGE (Selected MSIVs)
OCT 24	19	11a) OER and Developmental Support Form
OCT 26	20	11b) OER Process
OCT 31	21	12a) Career Management
NOV 02	22	5a) Military Professional Ethics
NOV 07	23	5b) Ethical Decision Making Process
NOV 09	24	6a) Law of Land Warfare
NOV 14	25	6b) Code of Conduct/ROE
NOV 16	26	7b) Combat Stress Management
NOV 21	27	Cadet Presentations
NOV 23		Thanksgiving Holiday No Class
NOV 28	28	Cadet Presentations
NOV 30	29	Cadet Presentations
DEC 05	30	Final Exam
DEC 07-12		USA Exam Week

* Must perform a Service to the Community sometime during the semester.

** MS IV's must select from 1 of the 2 items labeled "***"